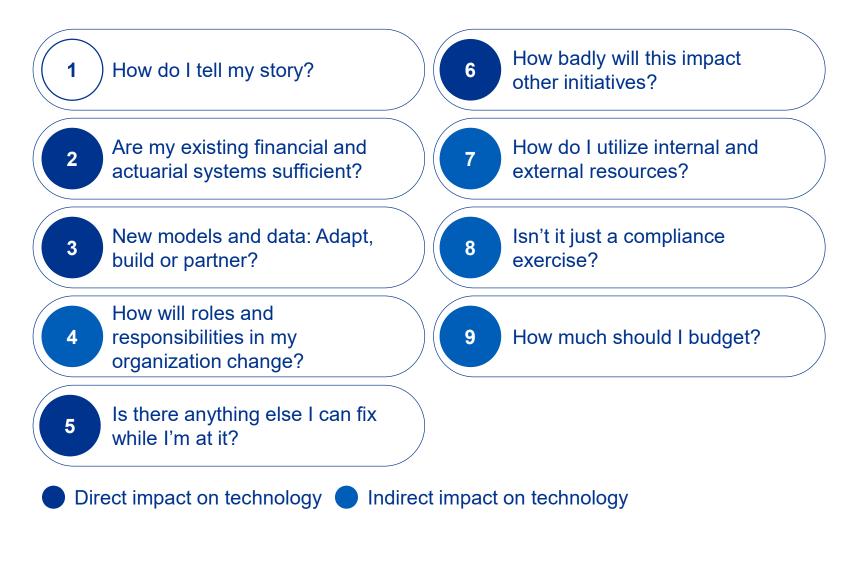
LDTI changes : Technological aspect

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ASNY Annual Meeting

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Top client questions





Accounting change Technology impact

— Systems

- Actuarial
- Accounting rules engines
- Aggregation and reporting
- Data
- Process
- Controls
- Reporting
- Ledger/bookings
- Operating models (who does what)
- Business/org change management
- In-flight initiatives



Market overview – Critical capabilities

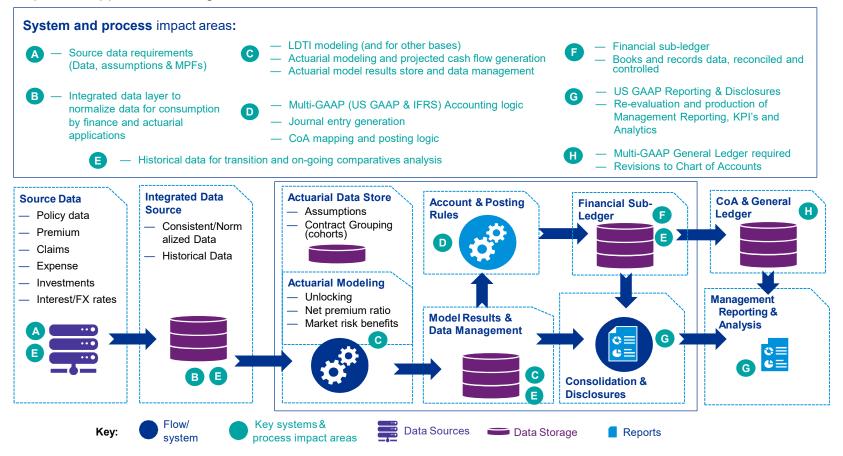
Higher impact area	Higher impact area		Higher impact area
Transaction data/sourcing detail	Actuarial platform	Accounting platform	Reporting & analysis platform
 Common data collection template Granularity Policy/Claims Linkage Grouping/Cohort Linkage Location/Entity Linkage Level of Aggregation - Data Collection & Delivery Country/Consolidated Data Store Comprehensive Data Governance and Control Framework 	 Actuarial Calculations (Configurable) Measurement Methods Calculation Models Discounting Cash Flows Best Estimate Assumptions & Experience Analysis Sensitivity Level of Aggregation – Data Collection & Delivery Model Results Data Store 	 Accounting Calculations (Configurable) Accounting and Disclosure Data Acquisition Cost/Allocation Accounting Rules/JE Generation Mapping/Posting Rules Financial Controls and Reconciliations Sub-ledger Multi-GAAP Enabled General Ledger Multi-GAAP Enabled Close 	 Granularity Presentation Period over Period Change Disclosures and roll forwards Management Commentary Solvency and Tax Reporting Review and Sign-Off (Workflow) Solvency and Tax Reporting, Management Reporting, Analytics & Analysis of Change

Data Governance/Hierarchy Management, Data Management, Data Quality & Reconciliations			
 Standard source of data and controls 	 Alignment with data standards and hierarchy rules 		
 Auditability and detailed lineage based on materiality 	 Data quality and reliability across accounting bases 		



Key end-to-end impacts

The implementation of U.S.-GAAP LDTI impacts the end-to-end process from sourcing of data through financial reporting and analytics. The degree of impact various across the different process components and not all would require an application change.



Data requirements and challenges

What types of data are required?

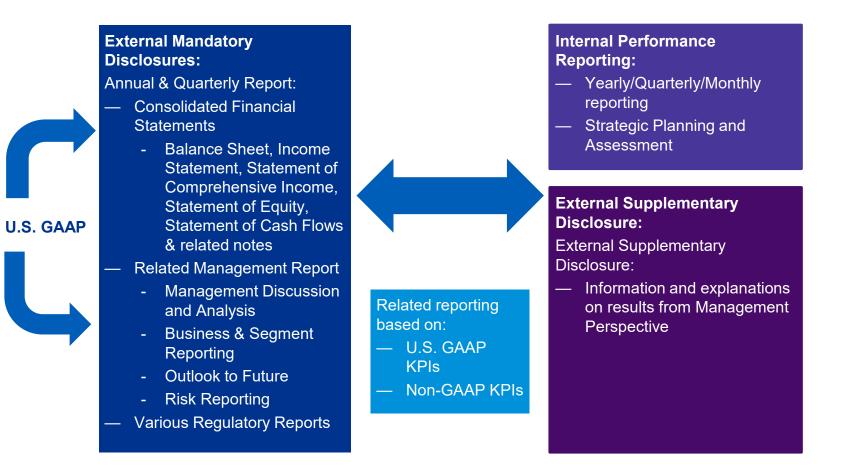
- Policy
- Premiums
- Expenses
- Claims
- Interest rates
- Other assumptions
- FX rates (possibly)
- Projected cash flows (premium, loss, expenses)
- Projected cash flows (market risk benefits)
- Reference data

What are the challenges?

- Historical Data
- Retention requirements
- Additional data
- Financial controls
- Timeliness
- Aggregation/formats
- Balance between strategic and tactical



Pillars of performance reporting



Insights into performance, risks, capital and the evolving business environment





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