

2018 ASNY PRESENTATION

ASSUMPTION DEVELOPMENT: HYBRID BETWEEN TRADITIONAL METHODS AND ADVANCED TECHNIQUES

Lenny Shteyman

VP & Actuary, Annuity Assumptions and Analytics

Prudential Financial

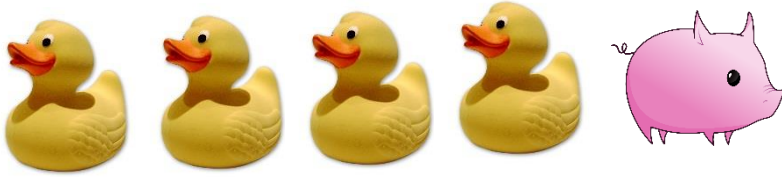
November 19, 2018

Views expressed in this presentation are presenter's only

Roadmap

- ❑ Intro and definitions
- ❑ Assumption Setting: general principles
- ❑ Advanced techniques
 - ❑ adding value
 - ❑ creating challenges
 - ❑ ineffective
- ❑ Conclusion

Intro and definitions

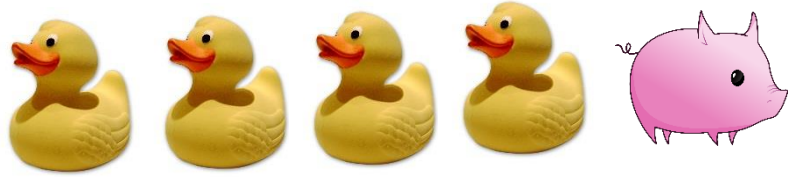


...Predict the next 3 observations

- ❑ **Best Estimate Assumption:** your single source of truth
- ❑ **Traditional methods:** initial judgement, A/E analysis, confidence intervals, credibility theory, etc.
- ❑ **Advanced techniques:** data mining, predictive modelling, machine learning, etc.
- ❑ **Assumptions perspective:** where you stand depends on where you sit!
 - ❑ short term vs long term products
 - ❑ inforce size
 - ❑ pricing vs valuation



Assumption Setting: general principles



Credible and relevant data

Are you ready?

Confidence before change

Are you sure?

Granularity needed

Interesting vs important?

Comprehensive vs isolated

Study deep enough?

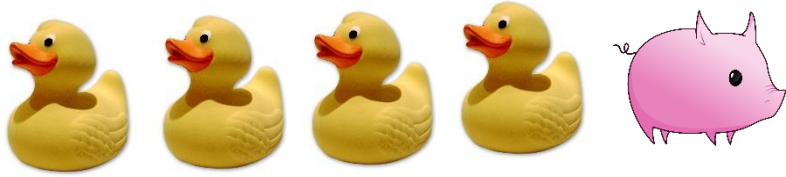
Directionally appropriate

Want to go half way?

Account for implementation

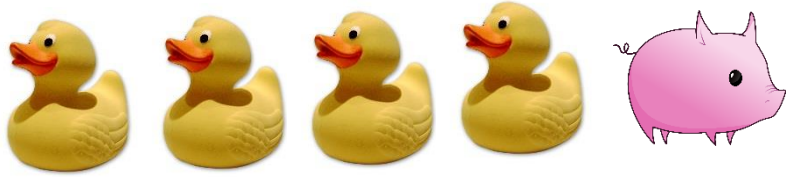
Will users be happy?

Advanced techniques: adding value



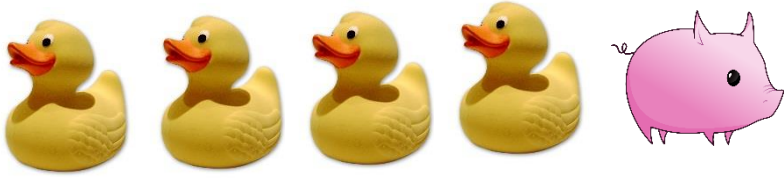
- Use data more efficiently
- Capture insights into main drivers, discover new drivers, more complex trends, interactions, correlated variables.
- More granular view if the application requires it, e.g. new product pricing, targeted inforce management, customer-level predictions.
- R&D efficiency
- Reduce reliance on SMEs

Advanced techniques: creating challenges



- ❑ Complex is the enemy of good (and management)
- ❑ Increases cost of development and maintenance
- ❑ Complicates validation and controls
- ❑ Implementation fun: multiple uses, models, users, and model limitations.

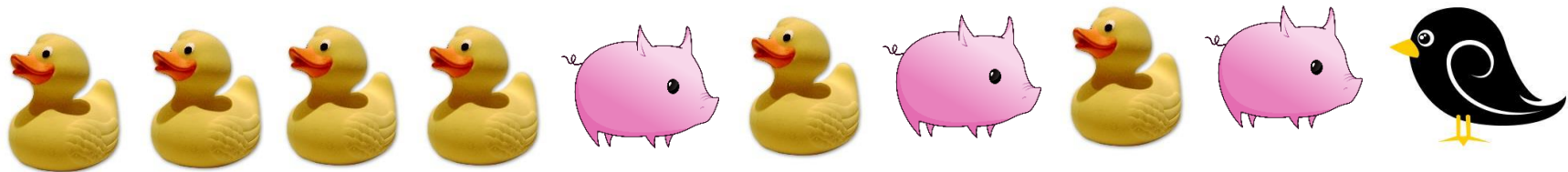
Advanced techniques: ineffective



- ❑ Little data
- ❑ Data selection decisions: outliers, time period, etc.
- ❑ **Extrapolation: long term projections or extreme stochastic scenarios, which could very well be most interesting to management.**

Conclusion

- ❑ Be smart: good judgement is as important as latest techniques.
- ❑ Where you stand depends on where you sit.
- ❑ Solution to the riddle: the sequence will alternate between ducks and pigs and that pattern will work for a while...until it doesn't and we start all over again.



Agent Based Models and Assumption Setting



Julia Romero and Eric Budde

Overview

- Agent based models – things. making choices for reasons. in a system
- Building and maintaining ABMs – Getting ready to be ready
- ABMs and Assumptions – The there there

What / When

What are agent based models (ABMs)

Agents

Make decisions,
responding to stimuli

Have states, goals, and
histories

Policyholders, advisors,
companies, household
members, ...

Environments

Circumstances that
agents live within

Change with time and
external factors

Financial, labor, real
estate markets; natural
and political conditions;
other agents ...

Calibration

Assign weights to agent
decision functions

Iterative process

Ceteris paribus and
mutatis mutandis

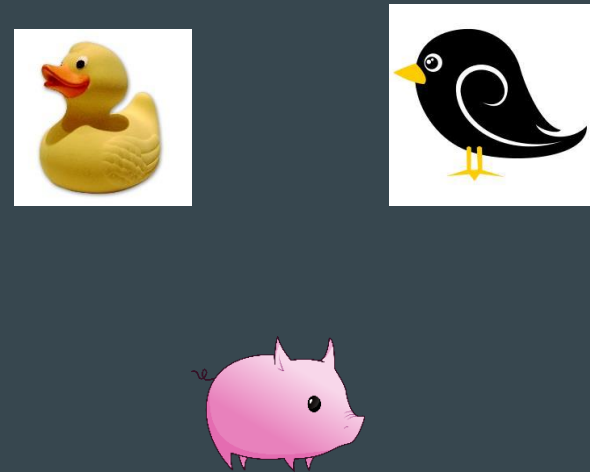
Data, algorithms, and
power

When are ABMs a good idea?

Possible Outcomes



Observed Outcomes

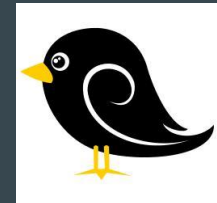
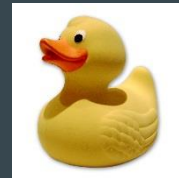


DON'T DO IT!!

Possible Outcomes



Observed Outcomes



ABMs are Hard:
How to succeed at ABMs

The hard parts....

- Data perfection
 - Fully descriptive
 - Historically complete
 - Unbiased
- Managing complexity
 - Dev culture
 - Debugging complex systems
- Efficient calibration
 - ~100k agents, ~20 years
 - Broad search space



Avoid simulation disasters

Data Perfection: Fully descriptive & historically complete

“Hey it’s 1995 and I want to retain transaction level data”

Block Blobs

Scalable object storage for documents, videos, pictures, and unstructured text or binary data. Choose from Hot, Cool, or Archive tiers.

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Data Perfection: Accurate and unbiased

Using legacy reporting infrastructure can be problematic

- “Shoe-horning”
- “Black box daisy chain”

Data is *not* missing at random, data is *not* inaccurate at random

The Inforce bias

- Generalizing from the inforce

Solution: Dealing with unknowns

Locate and assess your historical datasets before you start

Missing *values* need to be imputed

- Be careful

Missing *attributes* need to be appended from other sources

- Statistical matching
- Age, Gender, Zip+4

Solution: Source data from policy admin systems

Get as close to the policy admin system as possible

- Admin systems are typically ***Authoritative Systems of Record***

Find the product expert

- Prepare visualizations
- Have this person ***sanity check*** the data
- It works

Managing complexity: Debugging complex systems

Agents

Make decisions, responding to stimuli

Have states, goals, and histories

Policyholders, advisors, companies, household members, ...

Complexity

Emergent behavior not known in advance

Agents are complex, interacting, and stateful

If an agent is a policyholder, a complete product implementation is required

Lots of code...

Solution: Dev culture

Version Control

- Github, gitlab, vsts/azure devops, etc
- Platforms for collaborative coding

Code Review

- “Merge requests”
- Branch policy enforcing tests and peer review

Automated Testing

- Unit tests, regression tests, integration tests

Test Coverage

- Bonus points

Solution: Test product against the admin system

Product implementation, environment (market), historical data in a high performance environment

Process the entire dataset through your implementation

Why not?

“The ultimate test” of your product implementation

Efficient calibration

Calibration

Assign weights to agent
decision functions

Iterative process

Ceteris paribus and mutatis
mutandis

Data, algorithms, and
power

Scale

One simulation:

~100k agents

~20 years

Calibration

One simulation per set of weights

Broad search space for the optimizer

Solution: Performance

Choose the right language

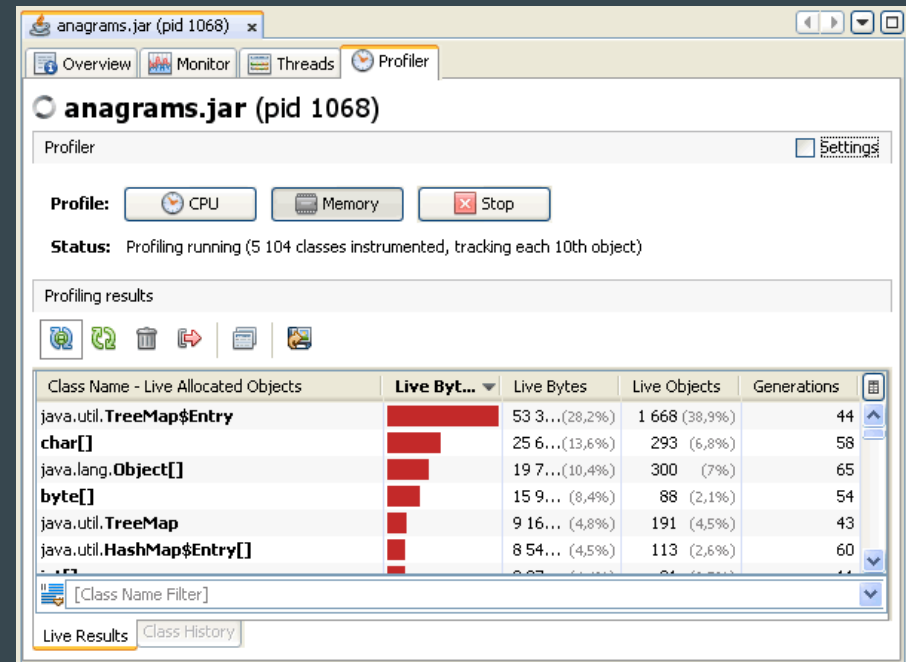
- Compiled, statically typed

Use a profiler

- Find the slow parts, make them faster

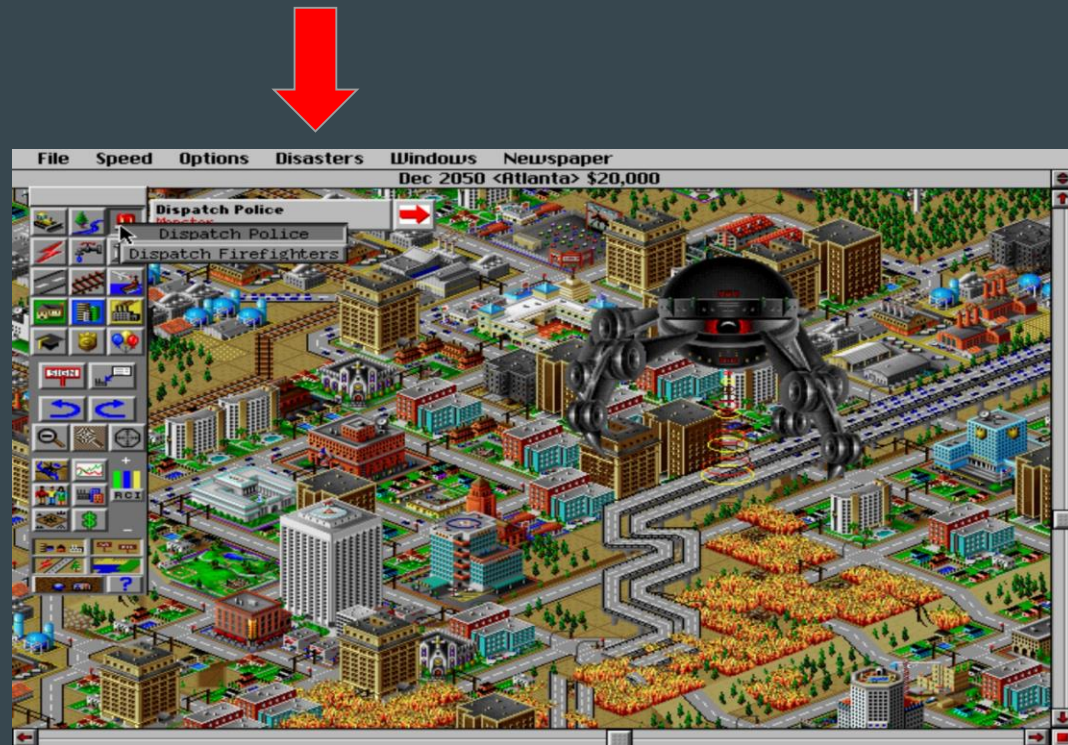
Don't DIY the optimizer

- Support for parallelization



The hard parts....

- Data perfection
 - Fully descriptive
 - Historically complete
 - Unbiased
- Managing complexity
 - Dev culture
 - Debugging complex systems
- Efficient calibration
 - ~100k agents, ~20 years
 - Broad search space



Avoid simulation disasters

The fun parts....

- Data perfection
 - Valuable, reusable
- Managing complexity
 - Important, normal
 - Establishes a dev practice
- Efficient calibration
 - Access to scale

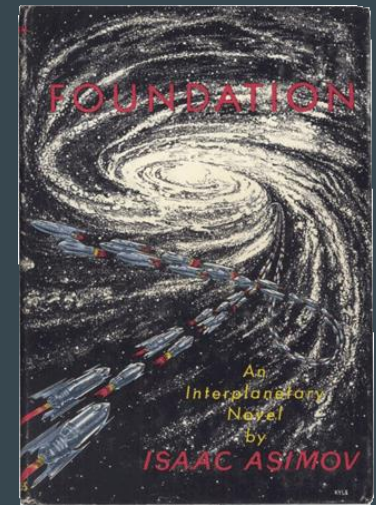


Discover interesting, emergent behaviors

How do you use ABMs to set assumptions?



Laboratory



Future experience



Direct integration of stochastic behavior

Thank you.

Q&A